

	Prior Years			Current Year		2020 Draft	% of 2019
	Actual 2016	Actual 2017	Actual 2018	Budget 2019	Actual 2019		
GENERAL FUND EXPENDITURES							
Salaries, Wages & Benefits							
61111 + Salaries & Wages - Full Time	\$335,625	\$268,048	\$249,156	\$343,287	\$331,858	\$357,031	4.00%
61112 + Salaries & Wages - Part Time	147,253	159,040	148,142	126,650	120,731	120,026	-5.23%
63691 Distributed Wages - FT	0	0	0	0	695	0	0.00%
63692 Distributed Wages - PT	0	0	0	0	(95)	0	0.00%
61820 Employee Assistance Program	483	967	967	750	876	750	0.00%
61840 Self Funded Health Benefits	200	873	186	500	600	500	0.00%
61911 Canada Pension - Full Time	13,855	11,706	9,866	14,849	13,755	14,567	-1.90%
61912 Canada Pension - Part Time	4,427	5,352	5,415	7,463	4,949	4,527	-39.34%
61921 Unemployment Insurance - FT	6,847	5,006	4,331	6,428	5,687	6,149	-4.34%
61922 Unemployment Insurance - PT	3,888	3,781	3,425	5,202	2,780	2,722	-47.67%
61930 Health Benefits	21,928	19,888	19,015	23,029	19,617	24,685	7.19%
61931 Post Retirement Health Benefits	0	0	0	500	2,754	2,800	460.00%
61940 Group Life Premiums	3,361	3,458	1,635	4,661	2,758	3,982	-14.57%
61950 Long Term Disability Premiums.	6,106	5,424	3,523	9,603	5,612	11,034	14.90%
61961 OMERS Pension - Full Time	26,930	24,739	23,738	34,133	31,521	33,544	-1.73%
61962 OMERS Pension - Part Time	2,481	2,251	6,469	10,945	5,412	7,261	-33.66%
61971 RSP Pension - Full Time	4,483	0	0	0	0	0	0.00%
61981 Workers Compensation - Full Tim	9,888	8,178	7,981	11,242	10,362	11,052	-1.69%
61982 Workers Compensation - Part Tim	4,438	4,637	4,648	5,161	3,833	3,781	-26.74%
61991 Ontario Health Tax - Full Time	6,551	5,256	4,936	7,046	6,472	6,962	-1.19%
61992 Ontario Health Tax - Part Time	2,995	3,082	2,874	3,195	2,390	2,341	-26.73%
Total Salaries, Wages & Benefits	601,740	531,686	496,305	614,644	572,565	613,714	-0.15%
Admin, Materials & Supplies							
63110 Association Fees	1,503	863	1,058	950	903	950	0.00%
63120 Travel Expenses	388	574	350	500	144	500	0.00%
63130 Tuition Fees, Workshops, Traini	1,359	0	3,016	9,000	5,088	5,000	-44.44%
63140 Meetings	71	0	14	350	0	350	0.00%
63150 Personnel / Other	0	41	40	0	60	0	0.00%
63155 Medical & Recruitment Tests	15	0	0	0	0	0	0.00%
Training Travel & Other	3,336	1,478	4,477	10,800	6,195	6,800	-37.04%
63212 Cleaning - Linens, etc	292	629	43	125	0	200	60.00%
63221 Licenses and Permits	640	391	774	500	504	500	0.00%
63222 Postage & Courier	159	314	77	350	206	350	0.00%
63231 Stationery, Office Supplies & P	3,990	4,753	4,593	4,000	4,249	4,000	0.00%
63241 Reference Material	370	220	72	200	750	700	250.00%
63251 Advertising	17,135	18,464	11,880	16,500	12,938	15,500	-6.06%
63261 Telephone	9,572	8,702	8,927	9,000	9,769	9,000	0.00%
63262 Cell Phone	3,899	2,988	3,118	3,000	2,983	3,800	26.67%
63265 Furniture & Equipment	4,214	3,417	3,942	3,500	2,067	5,000	42.86%
63266 SCADA / Cable	1,423	2,648	2,908	2,750	2,489	2,750	0.00%
63270 Computer Hardware / Software	1,799	0	0	1,000	1,585	1,000	0.00%
63281 Protective Clothing	504	308	288	1,500	1,087	1,500	0.00%
63282 Staff Uniforms	666	159	513	1,500	1,419	1,500	0.00%
63290 Administrative Fees	12,000	12,000	12,000	12,000	12,000	12,300	2.50%
63370 Liability Insurance	14,313	14,300	15,269	16,375	17,306	17,000	3.82%
63671 Insurance Claims	(4,407)	5,018	0	0	0	0	0.00%
Administrative	66,569	74,312	64,405	72,300	69,352	75,100	3.87%
63311 Legal Fees	3,216	3,171	325	2,900	2,207	2,900	0.00%
63330 Consultants	0	0	311	0	0	0	0.00%
63340 Audit Fees	0	2,026	2,066	2,160	2,150	2,200	1.85%
64130 Disability Management	2,187	30	0	1,000	695	1,000	0.00%
Professional Fees & Charges	5,403	5,226	2,703	6,060	5,051	6,100	0.66%
63510 Equipment & Tool Purchases	332	0	301	500	679	500	0.00%
63570 Repairs & Maintenance - Communi	0	0	0	0	40	100	0.00%
63580 Repairs & Maintenance - Other	10,193	9,366	27,732	19,300	26,350	22,000	13.99%
63590 Program Expense	26,207	28,342	22,224	25,000	33,078	25,000	0.00%
Tools & Supplies	36,732	37,708	50,257	44,800	60,147	47,600	6.25%
63610 Janitorial Supplies	5,573	6,284	6,874	6,300	8,434	6,300	0.00%
63620 Maintenance Supplies	8,968	12,370	7,124	11,000	5,220	11,000	0.00%
63630 Repairs, Alterations, Services	38,299	40,280	38,296	52,000	50,234	52,000	0.00%
63640 Hydro Costs	258,255	266,282	258,529	270,000	270,258	270,000	0.00%
63650 Water Costs	3,922	3,888	4,146	3,500	4,379	4,600	31.43%
63660 Gas/Oil Costs	53,927	51,933	51,384	51,000	45,648	52,000	1.96%
63670 Building Insurance	13,488	13,718	14,372	14,700	15,415	15,290	4.01%

	Buildings	382,433	394,756	380,724	408,500	399,588	411,190	0.66%
63811	User Group Expenses	2,404	1,551	2,018	2,100	1,998	2,100	0.00%
	Operations Materials	2,404	1,551	2,018	2,100	1,998	2,100	0.00%
	Total Admin, Materials & Supplies	496,876	515,031	504,583	544,560	542,331	548,890	0.80%
	Contracted Services							
64110	Computer - IT Support	11,240	2,918	2,227	5,000	5,424	5,000	0.00%
64140	Annual Maintenance Contract	4,800	2,400	2,400	2,400	2,400	2,400	0.00%
	Annual Contracted Services	16,040	5,318	4,627	7,400	7,824	7,400	0.00%
64510	Waste Collection Contract	11,083	9,703	11,545	10,000	15,269	10,000	0.00%
	Solid Waste & Recycling	11,083	9,703	11,545	10,000	15,269	10,000	0.00%
64610	Snow Removal Contract	14,500	14,409	15,360	10,000	15,550	12,000	20.00%
	Roads	14,500	14,409	15,360	10,000	15,550	12,000	20.00%
64900	Service Agreements	33,248	26,987	23,188	29,000	13,367	29,000	0.00%
	Service Agreements	33,248	26,987	23,188	29,000	13,367	29,000	0.00%
	Total Contracted Services	74,871	56,417	54,720	56,400	52,010	58,400	3.55%
	Rents & Financial Services							
65520	Uncollectable Accounts Receivab	680	0	0	0	0	0	0.00%
65530	Debit & Credit Card Fees	3,488	2,650	3,210	3,000	3,494	3,000	0.00%
65550	Cash Over and Under	0	0	(1)	0	0	0	0.00%
	Financial Services	4,168	2,650	3,209	3,000	3,494	3,000	0.00%
	Total rents & Financial Services	4,168	2,650	3,209	3,000	3,494	3,000	0.00%
	Transfer to Own Funds							
67100	Transfer to Reserve Funds from Oper	31,801	0	0	0	0	0	0.00%
67400	Transfer to Trust	3,784	0	0	0	1,685	0	0.00%
	Total Trfrs. to Own Funds	35,585	0	0	0	1,685	0	0.00%
	TOTAL GENERAL FUND EXPEN	1,213,240	1,105,784	1,058,817	1,218,604	1,172,085	1,224,004	0.44%
	GENERAL FUND REVENUES							
	Canada / Ontario Grants							
53100	Ontario Grants	(14,870)	0	0	0	0	0	0.00%
	Ontario Grants	(14,870)	0	0	0	0	0	0.00%
53210	Canada Day Grant	(3,000)	(3,600)	(3,600)	(3,600)	(3,600)	(3,600)	0.00%
53220	Student Grant	(1,971)	(2,736)	(1,680)	(2,240)	(1,960)	(2,240)	0.00%
53230	Enabling Accessibility Grant	(5,160)	0	0	0	(16,745)	0	0.00%
	Canada Grants	(10,131)	(6,336)	(5,280)	(5,840)	(22,305)	(5,840)	0.00%
	Total Canada / Ontario Grants	(25,001)	(6,336)	(5,280)	(5,840)	(22,305)	(5,840)	0.00%
54700	Municipal Contributions - Other	(61,638)	(57,013)	(49,675)	(55,000)	(75,532)	(55,000)	0.00%
	Other Municipal Contributions	(61,638)	(57,013)	(49,675)	(55,000)	(75,532)	(55,000)	0.00%
	Total Municipal Contributions	(61,638)	(57,013)	(49,675)	(55,000)	(75,532)	(55,000)	0.00%
	User Fees & Service Charges							
55101	Ice Rental - Adult Prime	(209,587)	(240,753)	(249,250)	(245,000)	(118,172)	(155,000)	-36.73%
55102	Ice Rental -Youth Prime	(185,230)	(213,845)	(214,243)	(215,000)	(223,868)	(225,000)	4.65%
55103	Ice Rental - Adult Non-Prime	(18,110)	(209)	(1,495)	0	(21,754)	(10,000)	0.00%
55104	Ice Rental - Summer	(13,521)	0	0	0	(90,490)	(80,000)	0.00%
55105	Ice Rental - School	(13,846)	(15,081)	(15,983)	(15,500)	(11,413)	(15,500)	0.00%
55106	Ice Rental -Misc	(10,959)	0	0	0	0	0	0.00%
	Ice Rental	(451,253)	(469,888)	(480,972)	(475,500)	(465,696)	(485,500)	2.10%
55122	Facility Rental - Community Hal	(40,838)	(37,117)	(34,397)	(40,000)	(38,977)	(40,000)	0.00%
55123	Facility Rental - Blue Line Roo	(7,594)	(8,681)	(6,755)	(10,000)	(5,669)	(10,000)	0.00%
55124	Facility Rental - Arena Floor	(15,424)	(12,323)	(11,083)	(15,000)	(5,445)	(10,000)	-33.33%
55125	Facility Rental - Meeting Room	0	0	(185)	0	(162)	(200)	0.00%
55126	Facility Rental - Office	(2,018)	(675)	0	(2,000)	0	0	-100.00%
55127	Facility Rental - Storage	(1,346)	0	(480)	0	0	0	0.00%
55128	Facility Rental - Kitchen	(982)	(174)	(120)	(1,000)	0	0	-100.00%
55129	Facility Rental - Community Boo	0	(1,072)	0	(1,000)	0	0	-100.00%
55150	Set up and / or tear down	(1,744)	0	0	0	0	0	0.00%
	Facility Rental	(69,945)	(60,042)	(53,021)	(69,000)	(50,252)	(60,200)	-12.75%
55201	Advertising - Rink Boards	(14,227)	(13,039)	(12,378)	(11,000)	(13,247)	(10,000)	-9.09%
55202	Advertising - Ice Resurficer	(2,840)	(613)	(1,840)	(1,900)	(1,227)	(1,900)	0.00%

55205	Advertising - Clock Message Cen	0	(1,099)	(1,099)	(1,100)	(994)	(1,000)	-9.09%
	Advertising	(17,067)	(14,751)	(15,317)	(14,000)	(15,467)	(12,900)	-7.86%
55301	General Admission - Skating	(9,165)	(6,163)	(6,241)	(6,500)	(6,587)	(6,000)	-7.69%
55302	General Admission - Figure Skat	(4,934)	(5,925)	(5,155)	(6,000)	(2,867)	(5,000)	-16.67%
55304	General Admission - Shuffleboar	(4,980)	(4,679)	(4,051)	(5,000)	(3,981)	(4,500)	-10.00%
55305	General Admission - Adult Shiny	(5,630)	(6,206)	(8,467)	(7,000)	(8,396)	(7,000)	0.00%
55306	General Admission - Pickleball	(2,710)	(6,365)	(5,251)	(6,000)	(5,253)	(5,500)	-8.33%
	General Admission	(27,418)	(29,339)	(29,165)	(30,500)	(27,083)	(28,000)	-8.20%
55307	User Group	(1,903)	(1,551)	(3,294)	(2,500)	(1,829)	(2,500)	0.00%
55401	Program Fee - Birthday/Team/Rec	(165)	0	0	0	0	0	0.00%
55402	Program Fee - March Day Break C	(1,036)	(1,652)	(1,672)	(1,700)	(929)	(1,700)	0.00%
55403	Program Fee - Birthday/Team/Rec	(1,559)	0	(345)	0	(2,756)	(2,000)	0.00%
55405	Program Revenues	(10,209)	(11,076)	(8,199)	(12,000)	(3,998)	(12,000)	0.00%
	Program Revenues	(14,872)	(14,279)	(13,510)	(16,200)	(9,511)	(18,200)	12.35%
55601	Miscellaneous Revenues	(26,411)	(4,437)	(7,747)	(5,000)	(8,672)	(5,000)	0.00%
55671	SOCAN Revenue	(102)	0	0	0	0	0	0.00%
	Other Revenue	(26,513)	(4,437)	(7,747)	(5,000)	(8,672)	(5,000)	0.00%
Total User Fees & Charges		(607,068)	(592,736)	(599,732)	(610,200)	(576,682)	(609,800)	-0.07%
Licences, Permits & Rents								
56371	Lease - Concession	(2,192)	(3,565)	(4,058)	(4,000)	(2,332)	(5,500)	37.50%
56372	Lease - Pro Shop	(1,956)	(1,628)	(1,875)	(1,700)	(1,875)	(2,118)	24.59%
56373	Lease - Dressing Room	(2,610)	(4,656)	(1,858)	(4,900)	(1,858)	(2,300)	-53.06%
56374	Lease - Vending Machines	(4,134)	(3,726)	(3,409)	(3,800)	(3,631)	(3,800)	0.00%
	Rental & Leases	(10,892)	(13,574)	(11,200)	(14,400)	(9,695)	(13,718)	-4.74%
Total Lic,Permits & Rents		(10,892)	(13,574)	(11,200)	(14,400)	(9,695)	(13,718)	-4.74%
Fines & Penalties								
57220	Finance Charges	(2,042)	(312)	(16)	(400)	0	(400)	0.00%
Total Fines & Penalties		(2,042)	(312)	(16)	(400)	0	(400)	0.00%
Other Revenues								
58210	Investment Income - Our Funds	(281)	0	0	0	(1,685)	0	0.00%
	Interest	(281)	0	0	0	(1,685)	0	0.00%
58310	Donations	(5,645)	(300)	0	0	(1,345)	0	0.00%
	Donations	(5,645)	(300)	0	0	(1,345)	0	0.00%
Total Other Revenues		(5,926)	(300)	0	0	(3,030)	0	0.00%
TOTAL GENERAL FUND REVENUE		(712,567)	(670,271)	(665,904)	(685,840)	(687,245)	(684,758)	-0.16%
NET GENERAL FUND (REVENUE)		500,673	435,513	392,913	532,764	484,840	539,246	1.22%